

Agenda item 19.72

# 2018/19 Primary Care Financial Report as at 31 March 2019 (M12 reporting period)

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# Primary Care Financial Summary

Directorate	Sub Directorate	Annual Budget (off ISFE)	'YTD Budget (off ISFE)	'YTD Actual (off ISFE)	'YTD Variance (off ISFE)
Primary Care	Primary Care Delegated Co-Commissioning	28,248,275	28,248,275	28,278,159	29,884
	Local Enhanced Services	1,570,892	1,570,892	2,437,714	866,822
	GP Out Of Hours	1,475,784	1,475,784	1,471,926	-3,858
	Gp Forward View	694,750	694,750	694,750	0
	Primary Care IT	134,294	134,294	173,572	39,278
<b>Primary Care Total</b>		<b>32,123,995</b>	<b>32,123,995</b>	<b>33,056,121</b>	<b>932,126</b>

## Working well

The commitment to providing better patient care has been developed this year via improved access to GPs, investment in IT for practices and providing information to patients and further investment in Local Enhanced services. The Primary Care Partnership Proposal (PCPP) has also benefited the patient experience at practices and will continue into 2019/20

## Ones to watch

- There has been a total of 5 rent reviews during the year.
- The quarter 4 list size shows there has been an increase of 593 patients (614.56 weighted) since the start of the financial year and has resulted in increased contractual costs.
- Some historic legacy issues have come to light this year. These are being reviewed and resolved on an individual basis and should deliver savings in 19/20.
- GP Retention Schemes have added to the cost pressure in 2018/19 as they were not provided for in the 1819 plan.

## Areas of concern

- Delegated Primary Care Commissioning reserves are held aside for delivery of the currently uncommitted 0.5% contingency (as directed by NHSE) and protection of funding regards the 2017/18 £3/head shortfall. As such there are no further available in-year reserves to fund any new risks.
- Within the LES commitments, the methodology for the calculation of Shared care has changed, as directed by Norfolk & Waveney STP. As a result, a further provision of £137k has been made at year end in anticipation of expected invoices from GP practices.

# Summary Headlines – At a glance

<p><b><u>Key Headlines</u></b></p> <ul style="list-style-type: none"> <li>• The annual budget for Primary Care including Delegated Primary Care is £32.124m and the spend to M12 of £33.1m exceeds the plan by £0.932m.</li> <li>• The majority of this overspend (£0.867m) is within the CCGs Primary Care programme for commitments to Local Enhanced Services including Primary Care Partnership.</li> <li>• Primary Care Delegated Co-Commissioning is overspent by £0.03m and this is mainly due to the increase in of 1% in the global sum, GP Retention schemes un-provided rent.</li> <li>• Primary Care IT adverse variance of £0.04k reflects the additional charges incurred for the Patient Messaging Service.</li> </ul>	<p><b><u>Key Financial Risks/Variiances</u></b></p> <ul style="list-style-type: none"> <li>• Delegated Primary Care budgets are exposed to risk based on quarterly practice list sizes and outstanding rent reviews. Costs to date are based on quarter four information for list sizes and five rent/rates reviews which had a minimal financial impact. The figures for M12 also included an additional 1% increase in the Global Sum value (agreed at M08 and backdated to M01).</li> <li>• Local Enhanced Services (LES) had significant investments made in 2017/18 exceeding the budgets available; partial mitigation from the use of uncommitted Delegated Primary Care reserves was agreed at the Delegated Primary Care Committee. The CCG subsequently served notice on some LES schemes and has in 2018/19 re-invested all of these funds into new Primary Care Partnership Proposals (PCPP) which are schemes focused to deliver on high priority areas. The funds for PCPP of £0.290m are forecast to spend on budget.</li> </ul>
<p><b><u>Delegated Primary Care Reserves</u></b></p> <ul style="list-style-type: none"> <li>• Delegated Primary Care Reserves started the year at £0.408m.</li> <li>• Reserves as at M12 are £0.431m having increased from a budget re-basing exercise undertaken by NHS England. All reserves are now released into the final position.</li> <li>• 0.5% Contingency Reserves of £0.142m whilst uncommitted are required to be returned to the central health system essentially delivering a surplus within the total delegated primary care budget.</li> <li>• £0.126m Cost Pressure Reserves are fully utilised against Local Enhanced Services overspend (within the primary care).</li> </ul>	<p><b><u>Primary Care Investment</u></b></p> <ul style="list-style-type: none"> <li>• The CCG have committed all of the second and final year of the £3phd monies (£0.26m). Monies have also been set aside within reserves recognising the shortfall from 17/18 (£0.126m). As part of the budget setting exercise for 2019/20 the CCG has set aside the mandated investment of £1.50 per head for Primary Care Transformational Changes.</li> <li>• GP Out of Hours and 111 service provided by IC24 are shown to underspend by £3.9k.</li> <li>• GP Forward View (£3.34 per head) funds of £0.695m are fully spend to budget.</li> <li>• Primary Care IT is overspent by £0.039m with all services being fully established.</li> </ul>

# Primary Care Delegated Co-Commissioning Financial Summary

Expenditure Category	Sub Category	Annual budget (£'000)	YTD budget (£'000)	YTD Actual (£'000)	YTD Variance (£'000)	Variance
Contractual		18,372	18,372	18,560	188	Global Sum 1% uplift m1-10
Enhanced services		792	792	853	62	Translation fees
Other - GP Services	Prescribing/Dispensing services	3,192	3,192	3,248	56	
	Locum Costs	290	290	235	(54)	
	GP Retention Schemes	0	0	15	15	GP Retention Schemes. No budget
	Other (incl Clinical waste & Prof Fees)	70	70	81	11	Reuse costs higher than budget
Premises cost reimbursements		2,415	2,415	2,598	183	Rent Arrears including The Hollies
QOF		2,687	2,687	2,687	0	
Reserves		432	432	0	(432)	PMS to GMS included within Reserves
<b>Grand Total</b>		<b>28,248</b>	<b>28,248</b>	<b>28,278</b>	<b>30</b>	

# Primary Care Delegated Co-Commissioning Reserves Summary

Forecast Reserve Utilisation	Month	0.5% Contingency	1718 £3phd Delivery	Cost Pressure Reserve	Total
<b>2018/19 Opening Balance</b>	<b>M1</b>	<b>141,640</b>	<b>126,000</b>	<b>140,185</b>	<b>407,825</b>
M01 to M06 Reserve Movements: Budget Re-basing Adjustments					
CCG (balance of Indemnity release to GPFV)	M6 Ytd			0	0
Global Sum & LSA to Q2	M6 Ytd			(27,575)	(27,575)
Seniority	M6 Ytd			(10,143)	(10,143)
Enhanced Services	M6 Ytd			(10,844)	(10,844)
Professional Fees	M6 Ytd			2,793	2,793
CQC uplift	M6 Ytd			6,833	6,833
Premises	M6 Ytd			46,241	46,241
Prescription Charges - budget uplift	M6 Ytd			16,200	16,200
<b>2018/19 Reserves budget Movements</b>		<b>0</b>	<b>0</b>	<b>23,505</b>	<b>23,505</b>
<b>2018/19 Balance Reserves Budget</b>	<b>M</b>	<b>141,640</b>	<b>126,000</b>	<b>163,690</b>	<b>431,330</b>
Reserves utilised in M1-M6 Forecast (Funding LES Commitment)	M6 Ytd			(87,124)	(87,124)
Reserves utilised in M7 Forecast (Funding LES Commitment)	M7			(19,483)	(19,483)
Reserves utilised in M8 Forecast (Funding LES Commitment)	M8			(11,417)	(11,417)
Reserves utilised in M9 Forecast (Funding LES Commitment)	M9			(11,417)	(11,417)
Reserves utilised in M9 Forecast (Funding LES Commitment)	M10			(9,292)	(9,292)
Reserves utilised in M11 Forecast (Funding LES Commitment)	M11			(11,682)	(11,682)
Reserves utilised in M12 Forecast (Funding LES Commitment)	M12		(126,000)	(13,275)	(139,275)
<b>Balance of Reserves remaining</b>		<b>141,640</b>	<b>0</b>	<b>(0)</b>	<b>141,640</b>
Known commitments against Reserves		0	0	0	0
<b>Balance of Available Reserves remaining</b>		<b>141,640</b>	<b>0</b>	<b>0</b>	<b>141,640</b>

All reserves are released into the final position.

# Local Enhanced Services Financial Summary

Primary Care: Local Enhanced Services	Total Budget	Total Commitment (Forecast)	Forecast Variance	Boughton Surgery	Bridge Street Surgery	Bumham Market Surgery	Campingjan d Surgery	Great Massingham & Docking Surgery	Feltwell Surgery	Grimston Medical Centre	Heacham Group Practice	Howdale Surgery	Litcham Health Centre	Manor Farm Medical Centre	Plowright Medical Centre	Southgates Medical & Surgical Centre	The Woottons	St Clements Surgery - Village Health	St James Medical Practice	St John's Surgery - Terrington	Upwell Health Centre	Vida Healthcare	The Hollies	Watlington Medical Centre
<b>Local Enhanced Services (LES)</b>																								
Treatment Room		743,368		12,648	36,492	18,532	29,991	27,059	21,268	21,078	33,041	30,291	15,300	29,623	25,164	70,891	23,811	24,674	70,210	23,916	44,047	138,241	18,980	28,113
Anti Coagulation		324,055		5,410	9,811	5,868	18,796	13,570	12,562	7,610	28,699	10,269	8,091	15,679	9,994	9,994	8,160	7,244	21,364	7,519	24,756	81,604	6,143	10,911
Phlebotomy		203,175		3,918	9,959	5,781	9,393	7,952	5,865	5,933	10,458	8,168	4,230	9,045	7,739	16,387	5,459	6,814	18,345	6,680	12,401	37,319	4,446	6,881
Shared Care (incl NPT)		272,868		9,375	12,674	7,780	12,271	8,903	8,612	6,415	13,615	10,981	5,232	10,739	9,849	17,278	7,165	9,594	27,307	7,599	16,240	54,557	8,108	8,575
Post Operative Care		134,095		2,586	6,573	3,815	6,200	5,248	3,871	3,916	6,903	5,391	2,792	5,970	5,108	10,815	3,603	4,497	12,107	4,408	8,184	24,631	2,934	4,542
Deep Vein Thrombosis		12,382		246	861	738	492	205	492	0	369	615	0	123	246	1,476	369	246	3,198	123	369	1,599	246	369
Minor Injury		50,750		500	250	1,875	3,000	2,500	1,500	1,000	1,250	5,875	375	2,500	2,500	2,000	750	1,125	7,375	125	2,500	11,875	875	1,000
<b>LES Subtotals</b>		1,740,692		34,683	76,620	44,389	80,143	65,437	54,170	45,953	94,335	71,591	36,020	73,679	60,601	128,841	49,318	54,193	159,905	50,370	108,497	349,825	41,733	60,390
<b>Primary Care Partnership Proposal</b>		290,000		8,297	9,289	11,556	7,229	27,390	4,934	12,890	11,817	9,330	7,404	14,236	5,969	8,223	9,817	11,700	53,930	9,626	27,656	10,556	10,967	17,183
<b>Total 18/19 LES Commitment</b>	<b>1,280,892</b>	<b>2,030,692</b>	<b>749,800</b>	<b>42,980</b>	<b>85,908</b>	<b>55,945</b>	<b>87,373</b>	<b>92,827</b>	<b>59,104</b>	<b>58,842</b>	<b>106,152</b>	<b>80,921</b>	<b>43,424</b>	<b>87,915</b>	<b>66,570</b>	<b>137,064</b>	<b>59,135</b>	<b>65,893</b>	<b>213,835</b>	<b>59,995</b>	<b>136,153</b>	<b>360,382</b>	<b>52,700</b>	<b>77,573</b>
<b>E3 per head Investment 201819</b> <i>(Included within LES Reporting - NHSE Guidance based)</i>	290,000	260,000	-30,000																					
<b>E3 per head Investment 201718</b> <i>(Included within LES Reporting - NHSE Guidance based)</i>		122,841	122,841																					
<b>201920 LCS Procurement costs</b> <i>(Included within LES Reporting - NHSE Guidance based)</i>		24,181	24,181																					
<b>Total 18/19 LES Forecast</b>	<b>1,570,892</b>	<b>2,437,714</b>	<b>866,822</b>																					

The CCG commenced the year with a commitment of £1.603m against LES investments then further invested £0.29m for part year Primary Care Partnership Proposals which commence in October 2018, totalling a 18/19 commitment of £1.894m. The Shared Care investment was increased by a further £0.14m to account for the change in methodology of calculation. This gives a Total commitment of £2,031m exceeding the 2018/19 budget of £1.281m by £0.750m (excluding the £3phd investment). Reserves (net) of £0.164m are available within the Delegated Primary Care funds to partially offset this cost pressure.

The 2018/19 year 2 £3 per head GP Investment for Transformational support is forecasted to spend the full awarded monies of £0.26m with West Norfolk Health funding their Organisational Development & Board, Innovation & Investment Committee and Quarterly Membership Meetings. The investment is designed to be used to stimulate development of at scale providers for improved access, stimulate implementation of the 10 high impact actions to free up GP time, and secure sustainability of general practice. The balance of the 2017/18 year 1 £3 per head of £0.12m is also forecasted to be fully spent

# GP Investments

	Annual Budget (off ISFE)	YTD Budget (off ISFE)	YTD Actual (off ISFE)	YTD Variance (off ISFE)
Primary Care Investments				
GP Out of Hours	1,475,784	1,475,784	1,471,926	- 3,858
GP Forward View	694,750	694,750	694,750	-
Primary Care IT	134,294	134,294	173,572	39,278
Primary Care Partnership Proposal (Included in LES Sub Directorate)	290,000	290,000	290,000	-
£3 per head (Included in LES Sub Directorate)	290,000	290,000	260,000	- 30,000
	2,884,828	2,884,828	2,890,248	5,420

**GP Out of Hours:** The Out of hours service is provided by Integrated 24 Ltd and this is an Out of Hours Primary Care Service providing NHS 111, GP Led Health Centres, GP within A&E, District & Community Nursing Services, Roving GP, Take Home and Settle services, Nurse Led Minor Injuries Services, Dental Services and Nurse Led Offender Healthcare

**GP Forward View:** GP Forward View is an NHSE commitment to support general practice services by 2020/21 with an aim to improve patient care and access and investing in new ways of providing primary care. The £695k allocated to West Norfolk CCG is there to provide Improved GP access for patients, provide Reception and Clerical Training and to facilitate an online consultant software system

**Primary Care IT:** The investment in Primary Care IT is for BT N3 data lines to facilitate The Health and Social Care Network (HSCN) which provides a reliable, efficient and flexible way for health and care organisations to access and exchange electronic information. PCIT also includes EE costs for SMS services provided by practices to inform patients of appointments etc.

**Primary Care Partnership Proposal:** The investment includes the following schemes. Discharge to Assess, Advice & Guidance, Patient 500, End of Life, Monitoring of patients with stable prostate cancer, Diabetes, Extended Access support, Dementia Diagnosis, Digital Agenda, Minor Injuries and DVT