

Agenda item 19.08

# 2018/19 Primary Care Financial Report as at 31 December 2018 (M09 reporting period)

Emma Kriehn-Morris, Deputy Chief Finance Officer – Financial Assurance

[Emma.Kriehn-Morris@nhs.net](mailto:Emma.Kriehn-Morris@nhs.net)

01553 666912



# Primary Care Financial Summary

Directorate	Sub Directorate	M09				M08			Change in Forecast (M09 V M08)	Adverse/Favourable
		Annual Budget (off ISFE)	'YTD Budget (off ISFE)	'YTD Actual (off ISFE)	'YTD Variance (off ISFE)	'FOT Actual (off ISFE)	'FOT Variance (off ISFE)	'FOT Actual (off ISFE)		
Primary Care	Primary Care Delegated Co-Commissioning	28,248,275	20,418,788	20,408,351	-10,437	28,105,275	-143,000	28,105,275	0	No Change
	Local Enhanced Services	1,570,892	1,119,455	1,531,651	412,196	2,153,842	582,950	2,153,842	0	No Change
	GP Out Of Hours	1,475,784	1,106,838	1,102,993	-3,845	1,468,012	-7,772	1,468,012	0	No Change
	Gp Forward View	694,750	521,063	521,062	-1	694,750	0	694,750	0	No Change
	Primary Care IT	134,294	63,813	93,074	29,261	171,826	37,532	160,584	11,242	Adverse
<b>Primary Care Total</b>		<b>32,123,995</b>	<b>23,229,957</b>	<b>23,657,131</b>	<b>427,174</b>	<b>32,593,705</b>	<b>469,710</b>	<b>32,582,463</b>	<b>11,242</b>	<b>Adverse</b>

## Working well

The commitment to providing better patient care has been developed this year via improved access to GPs, investment in IT for practices and providing information to patients and further investment in Local Enhanced services.

## Ones to watch

3 rent reviews have been applied to date this year and there may be more before the end of the financial year.

There has been an increase in list sizes over the year and there could, potentially be further increases before the end of the financial year with associated increase in costs under the contractual payments.

Some historic legacy issues have come to light this year. These are being reviewed resolved on an individual basis and should deliver savings in 19/20. Practices have been given 6 months notice for the cessation of the mid month cash advances for prescribing, as directed by NHSE. This is likely to cause practices to look at tighter working capital arrangements and as such a transition period of 6 months has been offered.

## Areas of concern

Delegated Co Commissioning reserves need to be monitored as they include an uncommitted 0.5% contingency (as directed by NHSE) and also need to cover the 2017/18 £3/head shortfall.

The basis of charge for LES commitments need to be reviewed as invoices for Shared care elements are coming in higher than originally budgeted and are not being assessed on the CCGs original basis.

# Summary Headlines – At a glance

<p><b><u>Key Headlines</u></b></p> <ul style="list-style-type: none"> <li>• The annual budget for Primary Care including Delegated Primary Care is £32.124m.</li> <li>• The M09 based forecast anticipates spend of £32.594m exceeding plan by £0.470m. The majority of this overspend is within the CCGs Primary Care programme for commitments to Local Enhanced Services including Primary Care Partnership Proposals which exceed budget by £0.583m.</li> <li>• M09 Year to Date is £0.427m overspent, of which £0.412m relates to Local Enhanced Services including Primary Care Partnership Proposals.</li> <li>• M09 adverse movement in Forecast of £0.011m reflects the additional charges against Primary Care IT for a Patient Messaging Service.</li> </ul>	<p><b><u>Key Financial Risks/Variiances</u></b></p> <ul style="list-style-type: none"> <li>• Delegated Primary Care budgets are exposed to risk based on quarterly practice list sizes and outstanding rent reviews. Costs to date are based on quarter three information for list sizes and only one rent/rates review which had a minimal financial impact. The figures for M09 also included an additional 1% increase in the Global Sum value (agreed at M08 and backdated to M01).</li> <li>• Local Enhanced Services (LES) had significant investments made in 2017/18 exceeding the budgets available; partial mitigation from the use of uncommitted Delegated Primary Care reserves was agreed at the Delegated Primary Care Committee. The CCG subsequently served notice on some LES schemes and has in 2018/19 re-invested all of these funds into new Primary Care Partnership Proposals which are schemes focused to deliver on high priority areas.</li> </ul>
<p><b><u>Delegated Primary Care Reserves</u></b></p> <ul style="list-style-type: none"> <li>• Delegated Primary Care Reserves started the year at £0.405m.</li> <li>• Reserves as at M09 are £0.431m having increased from a budget re-basing exercise undertaken by NHS England.</li> <li>• £0.141m Reserves relating to the 0.5% Contingency are uncommitted and as such available for future risks.</li> <li>• £0.129m Cost Pressure Reserves are forecast to be fully utilised against Local Enhanced Services overspend (within the primary care).</li> </ul>	<p><b><u>Primary Care Investment</u></b></p> <ul style="list-style-type: none"> <li>• The CCG have committed all of the second and final year of the £3phd monies (£0.259m). Monies have also been set aside within reserves recognising the shortfall from 17/18 (£0.126m). As part of the budget setting for 2019/20 the CCG is considering the continuation of this investment in Primary care which would be self-funded (cost pressure to the CCG) and not a mandated investment.</li> <li>• GP Out of Hours and 111 service provided by IC24 are forecast to underspend by £7.8k (no change from M08)</li> <li>• GP Forward View (£3.34 per head) funds of £0.695m are forecast to spend on budget.</li> <li>• Primary Care IT is forecast to overspend plan at £0.038m with all services being fully established.</li> </ul>

# Primary Care Delegated Co-Commissioning Financial Summary

Expenditure Category	Sub Category	Annual budget (£'000)	YTD budget (£'000)	YTD Actual (£'000)	YTD Variance (£'000)	Forecast (£,000)	Variance
Contractual		18,372	13,782	13,959	177	18,497	Global Sum 1% uplift m1-9
Enhanced services		792	539	526	(13)	781	1718 accrual benefit
Other - GP Services	Prescribing/Dispensing services	3,192	2,394	2,384	(10)	3,211	1718 benefit of accrual
	Locum Costs	290	138	141	3	296	
	Other (incl Clinical waste & Prof Fees)	70	79	79	0	70	
Premises cost reimbursements		2,415	1,903	1,919	16	2,461	1718 arrears
QOF		2,687	1,411	1,411	0	2,687	
Reserves		432	174	0	(174)	102	PMS to GMS included within Reserves
<b>Grand Total</b>		<b>28,248</b>	<b>20,419</b>	<b>20,418</b>	<b>(1)</b>	<b>28,105</b>	

# Primary Care Delegated Co-Commissioning Reserves Summary

Forecast Reserve Utilisation	Month	0.5% Contingency	1718 £3phd Delivery	Cost Pressure Reserve	Total
<b>2018/19 Opening Balance</b>	<b>M1</b>	<b>141,640</b>	<b>126,000</b>	<b>137,000</b>	<b>404,640</b>
M01 to M06 Reserve Movements: Budget Re-basing Adjustments					
CCG (balance of Indemnity release to GPFV)	M6 Ytd			3,185	3,185
Global Sum & LSA to Q2	M6 Ytd			(27,575)	(27,575)
Seniority	M6 Ytd			(10,143)	(10,143)
Enhanced Services	M6 Ytd			(10,844)	(10,844)
Professional Fees	M6 Ytd			2,793	2,793
CQC uplift	M6 Ytd			6,833	6,833
Premises	M6 Ytd			46,241	46,241
Prescription Charges - budget uplift	M6 Ytd			16,200	16,200
<b>2018/19 Reserves budget Movements</b>		<b>0</b>	<b>0</b>	<b>26,690</b>	<b>26,690</b>
<b>2018/19 Balance Reserves Budget</b>	<b>M</b>	<b>141,640</b>	<b>126,000</b>	<b>163,690</b>	<b>431,330</b>
Reserves utilised in M1-M6 Forecast (Funding LES Commitment)	M6 Ytd			(87,124)	(87,124)
Reserves utilised in M7 Forecast (Funding LES Commitment)	M7			(19,483)	(19,483)
Reserves utilised in M8 Forecast (Funding LES Commitment)	M8			(11,417)	(11,417)
Reserves utilised in M9 Forecast (Funding LES Commitment)	M9			(11,417)	(11,417)
<b>Balance of Reserves remaining</b>		<b>141,640</b>	<b>126,000</b>	<b>34,250</b>	<b>301,890</b>
Known commitments against Reserves		0	(126,000)	(34,250)	(160,250)
<b>Balance of Available Reserves remaining</b>		<b>141,640</b>	<b>0</b>	<b>0</b>	<b>141,640</b>

Total reserves at M09 are £0.431m and include an uncommitted 0.5% Contingency reserve of £0.142m. Additional reserves are set-aside for 2017/18 £3phd shortfall of £0.126m, with the remaining reserves of £0.163m being released on a monthly basis to partially mitigate LES expenditure cost pressures. Up to M09 £0.129m has been released.

# Local Enhanced Services Financial Summary

Primary Care: Local Enhanced Services	Total Budget	Total Commitment (Forecast)	Forecast Variance	Boughton Surgery	Bridge Street Surgery	Burnham Market Surgery	Campingland Surgery	Great Massingham & Docking Surgery	Feltwell Surgery	Grimston Medical Centre	Heacham Group Practice	Howdale Surgery	Litcham Health Centre	Manor Farm Medical Centre	Plowright Medical Centre	Southgates Medical & Surgical Centre	The Woottons	St Clements Surgery - Village Health	St James Medical Practice	St John's Surgery - Terrington	Upwell Health Centre	Vida Healthcare	The Hollies	Watlington Medical Centre
<b>Local Enhanced Services (LES)</b>																								
Treatment Room		743,368		12,648	36,492	18,532	29,991	27,059	21,268	21,078	33,041	30,291	15,300	29,623	25,164	70,891	23,811	24,674	70,210	23,916	44,047	138,241	18,980	28,113
Anti Coagulation		324,055		5,410	9,811	5,868	18,796	13,570	12,562	7,610	28,699	10,269	8,091	15,679	9,994	9,994	8,160	7,244	21,364	7,519	24,756	81,604	6,143	10,911
Phlebotomy		203,175		3,918	9,959	5,781	9,393	7,952	5,865	5,933	10,458	8,168	4,230	9,045	7,739	16,387	5,459	6,814	18,345	6,680	12,401	37,319	4,446	6,881
Shared Care (incl NPT)		136,017		846	3,950	3,950	10,721	7,617	4,091	2,680	10,580	5,360	2,821	6,814	8,323	5,913	3,107	2,398	7,335	6,207	12,695	24,403	2,257	3,950
Post Operative Care		134,095		2,586	6,573	3,815	6,200	5,248	3,871	3,916	6,903	5,391	2,792	5,970	5,108	10,815	3,603	4,497	12,107	4,408	8,184	24,631	2,934	4,542
Deep Vein Thrombosis		12,382		246	861	738	492	205	492	0	369	615	0	123	246	1,476	369	246	3,198	123	369	1,599	246	369
Minor Injury		50,750		500	250	1,875	3,000	2,500	1,500	1,000	1,250	5,875	375	2,500	2,500	2,000	750	1,125	7,375	125	2,500	11,875	875	1,000
<b>LES Subtotals</b>		1,603,841		26,154	67,896	40,559	78,593	64,152	49,649	42,218	91,299	65,970	33,609	69,754	59,074	117,476	45,259	46,998	139,934	48,978	104,953	319,672	35,881	55,765
<b>Primary Care Partnership Proposal</b>		290,000		8,297	9,289	11,556	7,229	27,390	4,934	12,890	11,817	9,330	7,404	14,236	5,969	8,223	9,817	11,700	53,930	9,626	27,656	10,556	10,967	17,183
<b>Total 18/19 LES Commitment</b>	<b>1,280,892</b>	<b>1,893,841</b>	<b>612,949</b>	<b>34,452</b>	<b>77,184</b>	<b>52,115</b>	<b>85,822</b>	<b>91,542</b>	<b>54,583</b>	<b>55,108</b>	<b>103,116</b>	<b>75,300</b>	<b>41,014</b>	<b>83,990</b>	<b>65,043</b>	<b>125,699</b>	<b>55,076</b>	<b>58,697</b>	<b>193,864</b>	<b>58,603</b>	<b>132,608</b>	<b>330,228</b>	<b>46,849</b>	<b>72,948</b>
£3 per head Investment <i>(Included within LES Reporting - NHSE Guidance based)</i>	290,000	260,000	-30,000																					
<b>Total 18/19 LES Forecast</b>	<b>1,570,892</b>	<b>2,153,841</b>	<b>582,949</b>																					

The CCG commenced the year with a commitment of £1.603m against LES investments then further invested £0.29m for part year Primary Care Partnership Proposals which commence in October 2018, totalling a 18/19 commitment of £1.894m. This commitment exceeds the 2018/19 budget of £1.281m by £0.613m (excluding the £3phd investment). Reserves (net) of £0.164m are available within the Delegated Primary Care funds to partially offset this cost pressure.

The 2018/19 year 2 £3 per head GP Investment for Transformational support is forecasted to spend the full awarded monies of £0.259m. As at M09, £0.168m has been spent with West Norfolk Health funding their Organisational Development & Board, Innovation & Investment Committee and Quarterly Membership Meetings. The investment is designed to be used to stimulate development of at scale providers for improved access, stimulate implementation of the 10 high impact actions to free up GP time, and secure sustainability of general practice.

# GP Investments

Primary Care Investments	Annual Budget (off ISFE)	YTD Budget (off ISFE)	YTD Actual (off ISFE)	YTD Variance (off ISFE)	FOT Actual (off ISFE)	FOT Variance (off ISFE)
GP Out of Hours	1,475,784	1,106,838	1,102,993	- 3,845	1,468,012	- 7,772
GP Forward View	694,750	521,063	521,062	- 1	694,750	-
Primary Care IT	134,294	63,813	93,074	29,261	171,826	37,532
Primary Care Partnership Proposal (Included in LES Sub Directorate)	290,000	145,000	145,000	-	290,000	-
£3 per head (Included in LES Sub Directorate)	290,000	167,987	167,987	-	260,000	- 30,000
	2,884,828	2,004,701	2,030,116	25,415	2,884,588	- 240

**GP Out of Hours:** The Out of hours service is provided by Integrated 24 Ltd and this is an Out of Hours Primary Care Service providing NHS 111, GP Led Health Centres, GP within A&E, District & Community Nursing Services, Roving GP, Take Home and Settle services, Nurse Led Minor Injuries Services, Dental Services and Nurse Led Offender Healthcare

**GP Forward View:** GP Forward View is an NHSE commitment to support general practice services by 2020/21 with an aim to improve patient care and access and investing in new ways of providing primary care. The £695k allocated to West Norfolk CCG is there to provide Improved GP access for patients, provide Reception and Clerical Training and to facilitate an online consultant software system

**Primary Care IT:** The investment in Primary Care IT is for BT N3 data lines to facilitate The Health and Social Care Network (HSCN) which provides a reliable, efficient and flexible way for health and care organisations to access and exchange electronic information. PCIT also includes EE costs for SMS services provided by practices to inform patients of appointments etc.

**Primary Care Partnership Proposal:** The investment includes the following schemes. Discharge to Assess, Advice & Guidance, Patient 500, End of Life, Monitoring of patients with stable prostate cancer, Diabetes, Extended Access support, Dementia Diagnosis, Digital Agenda, Minor Injuries and DVT