

# Accountable Officer's Report

## Community Engagement Forum

22<sup>nd</sup> March 2018



# The future of Commissioning

# Background

- Collaboration, not competition
- Importance of local systems and development of new models of care at an individual CCG level
- All CCGs have significant financial challenges
- Positive relationships in place across 5 CCGs
- Regulators moving to system-level assurance
- Likely that NHS England and NHS Improvement will come together as a single regulator
- Benefits to be gained by working more closely together

# We are on a journey.....

- CCGs were established in April 2013 and the 'local' focus has enabled development of local models of care that reflect demographics and local need.
- However, fragmentation means that in some areas more effective and efficient working can be achieved together
- Central Norfolk JCC established in Sept 2015
- Norfolk & Waveney STP established in March 2016
- West Norfolk and Great Yarmouth & Waveney CCGs participate in JCC from mid 2017
- Joint Strategic Commissioning Committee will go live on 1 April 2018 covering all 5 CCGs, meeting in public from June

# Where are we headed? ...

## Local commissioning (new models of care)

- CCG-level development of new models of integrated care, based on primary care working at scale with wrap-around community-based services
- Each model focused on local needs as determined by Joint Strategic Needs Assessment (public health)
- Establishment of Local Delivery Groups for each CCG, accountable to Governing Bodies, to oversee the integration
- Consideration of local alliance agreements.

# Where are we headed? ...

## Strategic commissioning

- Exploring the development of an Integrated Care System (ICS – formally known as ACS)
- A strategic commissioning function has a leading role in an ICS
- Contract arrangements and currencies fundamentally change
- Shift staff from transactional roles to system transformation roles
- Closer working between CCG staff and provider staff on transformation.
- Population focus rather than organisational focus.
- One financial model maps income and expenditure.
- Understanding links between CCG-level development of local new models of care